

FEED THE FUTURE
SENEGAL AGRICULTURAL POLICY PROJECT
/
FEED THE FUTURE SENEGAL *PROJET D'APPUI AUX*
POLITIQUES AGRICOLES (PAPA)

AWARD NUMBER: AID-685-LA-15-00001

Quarterly Program Performance Report (PPR)

July- September, 2015

Introduction

This quarterly program performance report (PPR) has been prepared for the United States Agency for International Development, Senegal (USAID-Senegal) which is supporting the Feed the Future Senegal Agricultural Policy Project. The project seeks to strengthen Senegal's policy and enabling environment for increased public and private agriculture sector investment through an effective and sustainable system for formulating, implementing, and monitoring agriculture sector policies. The project is led by the Michigan State University (MSU), Laboratory for Food Security Policy (FSP) and the International Food Policy Research Institute (IFPRI) is a key collaborating partner. Other collaborating partners include, Senegal's Ministry of Agriculture and Rural Equipment (MARE) and Africa Lead. The project also works with several other key intuitions in Senegal including various relevant government agencies and departments. Project activities are organized under the following project components:

- 1) Enhancing national capacity to undertake policy research, analysis and policy communication;
- 2) Promoting inclusive agricultural policy and program dialogue and review processes;
- 3) Promoting evidence-based agricultural policy formulation, implementation, and monitoring and evaluation;
- 4) Establishing and strengthening of tools and procedures for policy planning and monitoring by MARE;
- 5) Develop and launch communications strategy; and
- 6) Project coordination and management.

As the project was recently awarded (July 27, 2015), this quarterly PPR describes progress made between the end of July and the end of September, 2015. Work during this period largely consists of planning and foundational steps that been undertaken by MSU and IFPRI and other collaborating partners to launch project activities.

Progress during Reporting Period

Post –Award Orientation

On August 27, USAID-Senegal convened a post-award orientation meeting for the project awardee, MSU, and its main collaborating partner IFPRI. The objective of the meeting was to ensure that MSU and IFPRI understand requirements of the award and the roles of USAID personnel and the procedures that will be followed during award administration. The meeting was attended by Dr. Duncan Boughton, the Program Director for FSP at MSU and Mr. Steven Longabaugh, a Specialist with FSP at MSU; and Dr. Ousmane Badiane, Africa Director at IFPRI.

Development of Annual Work Plan, Performance Monitoring Plan, and Branding Strategy

Following the awarding of the grant for the project, MARE convened a workshop, in Dakar, Senegal from August 26 to 27, to elaborate an annual work plan for the first year of the project (October 2015 to September 2016). Participants at the workshop included project team

members from MARE, MSU, IFPRI, and Africa Lead. Representatives from USAID-Senegal and different agencies and departments of MARE and other supporting line ministries also participated. During the two day workshop, participants defined and elaborated project activities and discussed labor division across activities and implementation timeframes. Participants also discussed the proposed indicators for monitoring and evaluating project activities and agreed on a revised set of indicators that meet the SMART criteria (i.e. Specific, Measurable, Attainable, Relevant, and Trackable). The workshop helped to clarify year one project activities, leading partners for each activity, and time tables for implementing activities to ensure timely delivery of project outputs.

In partnership with MARE and Africa Lead, MSU and IFPRI led the finalization of the year one annual work plan following the Dakar workshop. They also led the drafting and finalization of the project performance monitoring and evaluation plan (PMEP) which includes 12 output and 6 outcome indicators. The PMEP will be used to evaluate progress on completing project activities and achieving the expected outputs and outcomes. A branding strategy for the project was also finalized during this period. The strategy describes the target audience for the project, how the project will be communicated, and how project deliverables and equipment will be branded over the course of the project. The project annual work plan and an accompanying narrative, PMEP, and branding strategy were submitted by MSU to USAID-Senegal on September 17. All the documents were subsequently approved by USAID-Senegal.

[Recruitment of Key Staff](#)

During the reporting quarter, IFPRI initiated the recruitment of key project staff to be based in Dakar. Professor Kimseyinga Savadogo was identified as the Chief of Party for the project and has since been approved by USAID-Senegal. IFPRI has finalized his hiring contract and he is expected to begin work on December 7, 2015 as he needs time to transition out of his current job. Hiring of a Policy Analyst, to provide research assistance to the Chief of Party, is currently being finalized by IFPRI. In early October, IFPRI requested permission from USAID-Senegal to eliminate the proposed Associate Research Fellow (ARF) position and use its associated budget to cover additional labor time of IFPRI senior research staff based in Washington DC that possess a wide range expertise in the areas of research, analysis, capacity strengthening, and technical assistance. This is to ensure that the needs of the project are effectively addressed as prior budget negotiations with USAID-Senegal cut technical assistance time, which left a huge gap that cannot be met by the more junior ARF. IFPRI is waiting to hear back from USAID-Senegal on this request.

[Subcontracting of Project Activities](#)

As award leader, MSU is currently finalizing a subcontract for IFPRI to carry out project activities as a sub-awardee. The final contract is expected to be signed at the beginning of November. Once the IFPRI sub contract has been finalized, IFPRI will draft sub-contracts with MARE and Africa Lead, two key collaborating partners under the project. These subcontracts are expected to be finalized before end of the second quarter.

The official launch of the project has been put on hold until the new USAID Mission Director is on post.

[Inventory of Existing Analytical Expertise and Diagnostic Study of Existing Dialogue and Review Platforms](#)

The MARE project team has identified a total of 16 stakeholder groups with expertise on policy analysis to be part of the proposed local analytical network (see Annex for listing). They include local universities, research organizations, government ministries, the private sector, farmers' organizations, and civil society groups. Core members of the analytical network will likely come from universities, research organizations, and government ministries. MARE plans to submit the inventory report to key stakeholders for validation. The MARE project team has just begun to conduct a diagnostic of existing multi-stakeholder dialogue and review platforms. The team is conducting a literature review in order to better understand different platforms, their objectives, operating modalities, participants, and so on. In the next stage of the diagnostic study, the MARE project team will contact existing platforms and actors in and outside Senegal in order to conduct interviews and collect any additional information needed to better understand their strengths and weaknesses.

[Plans for the Next Reporting Quarter- October to December, 2015](#)

Over the next quarter, MSU and its collaborating partners (IFPRI, MARE, and Africa Lead) will finalize all subcontracting issues to ensure that project activities planned for the second quarter begin without any delay.

More specifically, working closely with key relevant partners, the MARE project team will lead work on the following activities:

- Undertaking an inventory of existing expertise and identifying core members of the analytical network;
- Establishing an analytical network and defining coordination and governance structures of the network;
- Developing and disseminating procedures for outsourcing work for MARE to the analytical network;
- Developing and validating a concept note defining fora and communications tools for the discussion and dissemination of outputs from the analytical network;
- Conducting a diagnostic of existing review and dialogue platforms; and
- Developing and adopting detailed terms of reference for conducting an inventory of knowledge management and monitoring and evaluation systems for agriculture sector.

Africa Lead will initiate work to review institutional architecture of structures for formulation, implementation, and monitoring of agriculture and food security policies in Senegal and will evaluate the capacities of the mapped institutional and organizational architecture and identify organizational capacity strengthening needs.

During the next quarter IFPRI and MSU will begin to collect indicator information for project reporting purposes. The Chief of Party and Policy Analyst to be based in Dakar, Senegal will come on board during the next quarter. IFPRI will carry out a baseline survey to collect missing reference data for the baseline period for key project indicators.

IFPRI plans to hold the first quarterly project meeting during the next quarter with all project partners and stakeholders to familiarize stakeholders on the project and assess the status of implementation across various activities.

Annex: List of Identified Stakeholder Groups

Identified institutions from where potential members for the analytical network may come are listed below:

1. UNIVERSITES

- Université Cheikh Anta Diop de Dakar, École supérieure d'Économie appliquée (UCAD-ESEA)
- Université de Thiès (UT)
- Université Gaston Berger (UGB)
- Université Sine Saloum de Kaolack (USSK),

2. RECHERCHE

- Institut de technologie Alimentaire (ITA)
- Centre de coopération internationale en recherche agronomique pour le développement (CIRAD)
- Institut de Recherche pour le Développement (IRD)
- Consortium pour la Recherche Economique et Sociale (CRES)
- Prospective Agricole et Rurale (IPAR)

3. INSTITUTIONS FINANCIERES

- Caisse Nationale de Crédit Agricole (CNCAS)
- Compagnie nationale d'assurance agricole du Sénégal (CNAS),

4. MINISTERE DE L'AGRICULTURE ET DE L'EQUIPEMENT RURAL

- Direction de l'Analyse, de la Prévision et des Statistiques Agricoles (DAPSA)
- Institut Sénégalais de Recherche Agricoles/Bureau d'Analyse Macroéconomique (ISRA/BAME)
- Direction Régionale du Développement Rural (DRDR)
- Direction de l'Agriculture (DA)
- Agence Nationale de Conseil Agricole et Rural (ANCAR)

5. MINISTERE DE L'ECONOMIE ET DES FINANCES

- Agence Nationale des Statistiques et de la Démographie (ANSD)
- Direction de la Planification et des Politiques Economiques(DPPE)
- Direction des Investissements (DI)
- Direction des douanes
- Direction Générale des Impôts et Domaines (DGID)

6. MINISTERE DU COMMERCE

- Direction du Commerce Intérieur
- Direction du Commerce extérieur
- Agence de Régulation des Marchés

7. MINISTERE DE L'ELEVAGE ET DES PRODUCTIONS ANIMALES

- Cellule de planification et des stratégies

8. MINISTERE DE LA PECHE

- Cellule de planification et des stratégies

9. MINISTERE DE L'ENVIRONNEMENT ET DU DEVELOPPEMENT DURABLE

- Cellule de planification et des stratégies, (DVEFV, CSE),

10. MINISTERE DE LA SANTE

- Programme National de lutte contre la malnutrition

11. PRIMATURE

- Cellule de Lutte contre la Malnutrition,
- Secretariat Executif du Conseil National de Sécurité Alimentaire (SECNSA),

12. MINISTERE DE LA FEMME, DE L'ENFANT ET DE LA FAMILLE

- Direction Egalité et Equité de Genre (DEEG),
- Commissariat à la sécurité Alimentaire (CSA),

13. MINISTERE DE L'INDUSTRIE

- Cellule de planification et des stratégies

14. OSC (cncr-asprodeb, afao, interprofessions-arachide, céréales, horticulture, coton, aviculture,)

15. SECTEUR PRIVE secteur privé

- Mouvement des Entreprises du Sénégal (MDES)
- Conseil National du Patronat (CNP)
- Conseil National des Entreprises du Sénégal (CNES)
- Union Nationale des Commerçants et Industriels du Sénégal (UNACOIS)
- Groupements des Entreprises du Sénégal(GES),

16 : ORGANISATIONS DE PRODUCTEURS (CNCR, FORCES PAYSANNES, ...)